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August 30, 2016
(Dictated August 30, 2016)

DELIVERED BY EMAIL: barrie.marshall@gowlings.com

Gowling WLG
1600, 421 7th Avenue SW
Calgary, Alberta T2P 4K9

Attention: Barrie Marshall Q.C.
Partner

Dear Barrie:

Re: Invitation to join the AAMS Board
Our File: 15890-373

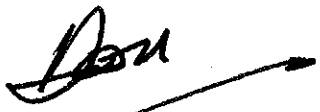
It was good to talk to you by telephone the other day regarding our invitation for you as an individual (and not as a member of the ADRIA Board or President of the ADRIA Board) to join the AAMS Board. You indicated that you wish to discuss the matter further with the ADRIA Board.

My only comment is that Jim Bancroft served both as President of ADRIA and at the same time was a member of the AAMS Board and that caused no problem. Additionally, I was serving as President of AAMS when I was a member of the ADRIA Board and again that caused no problems.

*Founding Fellow & Past Governor, Canadian College of Construction Lawyers
*Member of the Law Societies of Alberta, British Columbia, Yukon and Northwest Territories
*Chartered Arbitrator, ADR Institute of Canada, Inc.

Needless to say AAMS has the power to decide who should be invited to its Board and we have issued this invitation specifically and personally to you. We look forward to hearing from you as to your wishes.

Best regards,



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